



Regional  
Capitals  
Alliance

WESTERN AUSTRALIA

22/23

# RCAWA Annual Report



▲ Advocacy ▲ Collaboration ▲ Representation

## ACKNOWLEDGMENTS

RCAWA members would like to acknowledge the Traditional Custodians of the land on which they work and live, and recognise their continuing connection to land, water and community. They pay respect to Elders past, present and emerging.

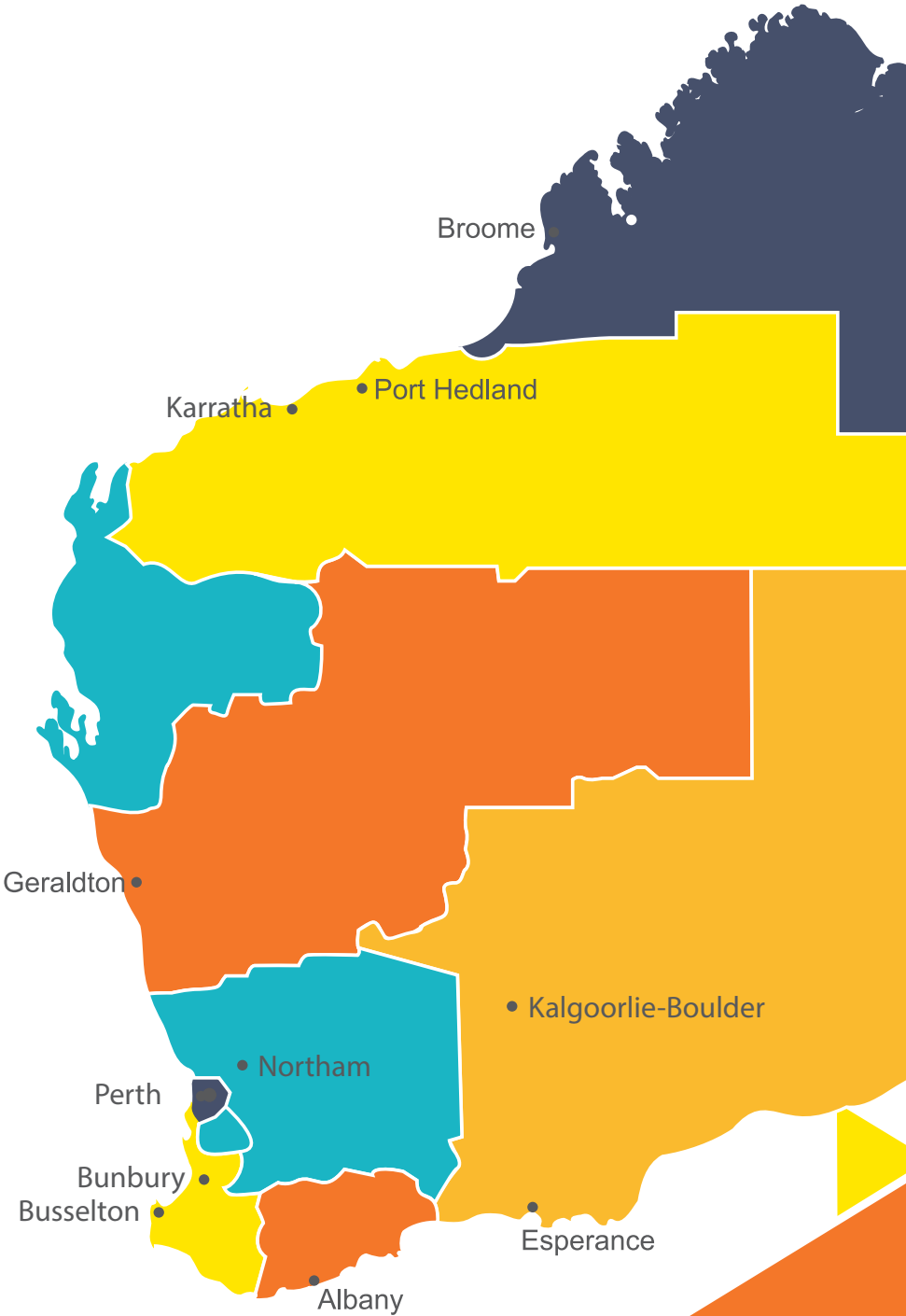
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RCAWA members would like to acknowledge and extend their gratitude to the Premier of Western Australia, Ministers, Directors General, State and Local Government Departmental Officers, Industry Body members, and private sector representatives who have attended RCAWA meetings in the 2022-2023 year or who have assisted with, or provided a forum for challenges and opportunities facing the Alliance to be addressed.



# TABLE OF CONTENTS

FOREWORD: DENNIS WELLINGTON - RCAWA CHAIR....	4
OVERVIEW: PAUL ROSAIR – EXECUTIVE OFFICER .....	5
OUR STRATEGY .....	9
KEY PRIORITIES 2022-23 .....	11
STAKEHOLDER ENGAGEMENT .....	16
OUTLOOK.....	20
BOARD STRUCTURE .....	21
MEMBERS.....	22
FINANCIALS.....	24



## FOREWORD: DENNIS WELLINGTON - RCAWA CHAIR

**It is with great pleasure that I present the annual report of the Regional Capitals Alliance Western Australia 22-23. As we reflect on the past year, we find ourselves amidst a landscape of challenges and opportunities that underscore the vital role of our alliance in promoting regional prosperity, unity, and representation.**

It is essential to recognise the significant repercussions of the present housing deficit within our region. The difficulties we encounter extend beyond a single problem; they encompass a broad spectrum of diverse issues that differ from one corner of our expansive state to another.

The lack of housing has become an acute issue, affecting the well-being and livelihoods of our residents. Families are struggling to find affordable and suitable accommodation, and this shortage has placed immense pressure on our communities. But housing is just one facet of the challenges we must address together.

We're also grappling with a shortage of staff and professionals across various sectors, including healthcare, education, and hospitality. This shortage hampers our ability to provide essential services to our communities, which in turn affects the overall quality of life in our regional capitals.

Moreover, the diversity of issues across regional Western Australia is striking. Each regional capital faces its unique set of challenges, whether it's economic development, community wellbeing, or environmental sustainability. Recognising these differences is vital, as it underscores the importance of a united front to address them effectively.

In the face of these challenges, I urge all of us to remain steadfast and united. Together, we can strengthen regional representation, amplify our voices, and work toward innovative solutions. Our alliance is a powerful force, and it's through our collective efforts that we can pave the way for a brighter and more prosperous future for regional Western Australia.

By harnessing the strength of our unity to resolve the myriad of issues facing our region we will not only improve the lives of our residents but also enhance the resilience and vibrancy of our regional capitals.

Thank you for your dedication, commitment, and unwavering support for the Regional Capitals Alliance Western Australia. Together, we can make a difference.

**Dennis Wellington |  
Chair**



## OVERVIEW: PAUL ROSAIR – EXECUTIVE OFFICER

**In 2022 - 2023 the Regional Capitals Alliance WA continued to be the preeminent regional Local Government body advocating for its members, constituents and surrounding communities.**

In 2022/2023 the Alliance had a year of consolidation, focusing on action orientated projects – namely implementation of the Housing Action Plan, implementation of the Regional Performing Arts and Entertainment Centre Review's recommendations, continuation of regional capital's benchmarking and an update of the Strategic Plan.

While housing shortages have been an Australia-wide issue, the impact on regional capitals have exacerbated other ongoing pressures facing the sector such as service worker shortages, high building and construction costs and inflation. RCAWA have adopted a key focus on housing renewal, construction and affordability by developing innovative action plans and stakeholder engagement models to address this issue. During 2022/2023 the focus moved to implementing these key actions. The Alliance acknowledges the good work the State and Federal Governments are undertaking to address this issue and stands at the ready to support them with local initiatives.

This year has seen a comprehensive review of the Regional Performing Arts and Entertainment Centres (RPAEC) operating models to identify sustainable outcomes. This review, inclusive of over 50 recommendations can be viewed on the RCAWA website.

In 2023 the Alliance also embarked on a project to develop a review template for its key service delivery priority areas. This is being conducted in consultation with both WALGA and the Department of Local Government to ensure any future regulatory obligations, currently under consideration as part of Local Government reform, will be met.

The Alliance was once again proud to support and sponsor the Most Accessible Communities WA Awards (MACWA). This year there was increased collaboration with WALGA and the Department of Communities, resulting in a record number of nominations from Local Governments.

The success of the Alliance relies heavily on a diverse network of stakeholders reaching common ground. It once again has been my pleasure working individually and collectively with the ten Mayors and Presidents of each regional capital and their Chief Executives. I would particularly like to acknowledge Mayor

Dennis Wellington for his outstanding Chairmanship, guidance and advice, Mayor Shane Van Styn, Treasurer and Weston Bookkeeping, CEO Andrew Sharpe, Secretariat and Raelene Batten, Debbie Clark and Jane Lewis for their administrative support.

The Alliance is now considered a trusted advisor to, and advocate of, Governments of all persuasions, a collaborator with regional communities and a developer of partnerships with Industry and Not for Profit sectors. It is also a key representative body, which is often sought after by the media and key industry organisations to speak on behalf of Regional WA.



**Paul Rosair |  
Executive Officer**









## PORT PRODUCTION

\$71 Bn (74% of WA)



## GROSS REGIONAL PRODUCT

\$33 Bn (13% of WA)



## TOURISM

\$2+ Bn (18% of WA)



## EMPLOYMENT

11% of WA total



## AGRICULTURE

\$4 Bn (14% of WA)



The Alliance represents over half th population of regional Western Australia, offers the most significant concentrations of employment outside the metropolitan area and significantly contributes to the states economic outputs.

Each capital is considered to have a high level of capability and prospects. This ideally positions them as ideal partners in which to focus government and industry attention and investment so as to grow the social capital, economy and population of regional WA, in an environmentally prudent manner.





## OUR PILLARS

A strong and cohesive Alliance which facilitates advocacy and collaborative impact to attract equitable investment and positive outcomes for WA's Regional Capitals



## OUR ACTIONS

RCAWA to be the sought-after unified voice, key stakeholder and collaborator on matters that impact on the economic and social vibrancy and sustainability of Regional Western Australia



## OUR CULTURAL STATEMENT

Our Alliance members are:

- From diverse communities, yet they have much common ground
- Aligned in their quest to work with Government and industry for the betterment of Regional Western Australia
- Resolute in their belief that entire regions are likely to be successful if they are supported by sustainable and resilient Regional Capitals.



# OUR STRATEGY





## OUR WAY OF WORKING

### ADVOCACY AND POLICY INFLUENCE

The Alliance will actively engage at National, State and Regional level forums, providing strategic and considered contributions to the development of regional capitals across Australia.

### PARTNERSHIP AND COLLABORATION

Acting as a strong, cohesive alliance, RCAWA will lead change and implement projects aligned with the RCAWA mission.

### REPRESENTATION

The future success and viability of regional capitals will be represented and promoted in a collective voice.

## WHAT SUCCESS LOOKS LIKE

Regional Capitals are promoted by members in a unified voice as highly viable, sustainable places that people will want to live, work, visit and invest in.

Regional Capitals are acknowledged by government and industry as the preeminent voice for WA; working collaboratively with key stakeholders to enable continued positive outcomes through policy, influence, legislation, and equitable investment frameworks.



## KEY PRIORITIES 2022-23

### TOPICS & ACTIONS

- WALGA Governance Framework Review
- State Industrial Relations Award and EBA Issues
- Regions Rising Conference
- National Housing and Homelessness Plan
- Auditing Issues
- State and Federal Budget Review
- Aboriginal Cultural Heritage Bill
- RCAWA Benchmarking
- Local Government Act Review
- Regional Investment Framework
- RCAWA Benchmarking
- Election Strategy and Pitch
- Around the Grounds
- Service Delivery Reviews
- Housing Solutions and Action Plan\*
- Regional Performing Arts and Entertainment Centres Review\*
- MACWA\*
- Strategic Planning

### HOUSING

Last year the Alliance commissioned the development of a Housing Solutions and Action Plan to address housing availability issues across regional WA. The Plan identified actions, which the RCAWA have prioritised and have begun implementing in 2022-23.

#### Phase 1: Priority Housing Opportunity Identification with potential to:

- Bring forward available supply of land for urban development in the short term (2-4 years);
- Expedite the delivery of dwellings for key worker, social, affordable or specialist housing;
- Deliver general market housing supply for rental or home purchase.
- Enhance housing supply, and revitalise Regional Centres through urban renewal and infill development.



#### Phase 2: Project and Opportunity Analysis to identify:

- The scale and quantum of lots or dwellings to be produced.
- The housing and community outcomes to be delivered.
- Critical barriers or enablers required to facilitate Project or Opportunity development.
- Potential time frame for delivery.

#### Phase 3: Regional Housing Opportunity Prospectus:

- RCAWA will promote and advocate for additional housing investment from the private, non-government and state and federal governments.

## KEY PRIORITIES 2022/23

### Regional Arts and Entertainment Centre Review

The regional performing arts and entertainment centres (RPAEC) play a critical role in supporting the vibrancy of communities. Longstanding inequities in State and commonwealth funding support and the COVID 19 pandemic has significantly impacted the performance and viability of the centres placing increasing financial burden on local government and prompting the RCAWA to commission a review of the ten capital's RPAECs.

The review, which was launched at the Regions Rising conference in Bunbury, focused on actions the RCAWA can take collectively to improve the outcomes from their RPAECs. It also recommended collective or individual action by venue managers and council administrations.

With a total of 54 recommendations, there are 5 which are deemed key for success:

1. **RACWA request the Minister for Culture and the Arts convene a WA Regional Performing Arts touring forum** led by DLGSC and inclusive of DIPRD, Lotterywest, the Australia Council, Circuitwest, PAC Australia, commercial and subsidised touring arts organisations. The forum to address the future direction of touring support programs, funding and access and equity in touring to regional and remote WA.
2. **RCAWA members agree to create a formal alliance between their RPAEC's** to improve coordination and cooperation on programming, staffing, touring and marketing and to increase the influence of the alliance in funding policy priorities.
3. **RCAWA to seek agreement of DLGSC and DIPRD to negotiate within the (RACIP) a direct funding allocation** to those RPAEC venues not already in receipt of State funding support.





This funding to support staffing costs of the venues in recognition of the critical role venue staff play in the delivery of State touring services and increased risks associated with public health, security and occupational health and safety.

**4. RCAWA support the development of the WALGA Cultural development framework policy** and submission to the State budget process for the establishment of a Community Arts and Culture Facilities Fund (CACFF).

**5. RCAWA seek to meet with the Board of the Arts and Culture Trust of WA** to establish protocols for ongoing cooperation between the regional cities and ACT (WA) on the planning, construction and operations of regional cultural infrastructure inclusive of museums, galleries, aboriginal cultural centres and performing arts centres.



## KEY PRIORITIES 2022/23

### Strategic Planning

In August 2022, the RCAWA conducted a Strategic Planning Workshop in order to reassess the strategic direction of the Alliance for the next five years. It affirmed pillars of:

- Communication and collaboration
- Policy and legislation reform
- Social and community
- Economic development
- Environment

High level actions and priorities were confirmed, and separate Action and Communication Plans were later developed.





## KEY PRIORITIES 2022/23

### MACWA 2023

**The Most Accessible Communities WA (MACWA) Awards are a celebration of the work carried out by Local Governments to facilitate accessibility and inclusion in their community. The aim of the awards is to drive and recognise best practice, acknowledge relationships between LGs and people with disability and provide opportunities for collaboration and awareness-raising with decision makers in these sectors.**

The Regional Capitals Alliance of WA (RCAWA) is proud to have facilitated and co-sponsored the awards with WALGA, and have continued to provide background administration and support since the inaugural awards in 2017- 2018. This year the awards were separated into the categories of:

- Accessible Buildings, Facilities and Services
- Public Open Spaces
- Communication
- Employment

Judging was carried out by an esteemed panel consisting of:

- Melissa Northcott; MACWA ambassador
- Julie Waylen; CEO Diversity South
- Bruce Langoulant AM; Chair Disability Services Commission Board
- Alina Hobson; WALGA
- Terina Grace; Department of Communities

RCAWA would like to thank the Department of Communities, the Department of Local Government and Cultural Industries and WALGA for their extensive support this year in raising the profile of the awards. Thanks also to sponsors, NAJA Business Consulting Services, Alyka, Jointly Planning and WALGA. Winners will be announced at a special event in December 2023 and will be reported on in the 2023/24 Annual Report.



*Melissa Northcott, MACWA Ambassador*



## STAKEHOLDER ENGAGEMENT

A total of six Alliance meetings were held over the 2022-2023 financial year including a regional meeting, and informative tour at the Town of Port Hedland.

The meetings were well attended by RCAWA members and visiting speakers including:

- **Rebecca Brown**; Director General Department of Department of Jobs, Tourism, Science and Innovation
- **Cr Karen Chappell**; President WALGA
- **Paul Kelly**; Deputy President, WALGA
- **Nic Sloan**; Chief Executive Officer, WALGA
- **Christine Comer**; Assistant Director WA and SA Engagement Branch, National Emergency Management Agency
- **Darrelle Merritt**; A/Executive Director, Regulatory Reform Local Government and Liquor Reform
- **Basil Zempilas**; Lord Mayor City of Perth
- **Di Bain**; Chair, Tourism WA and Deputy Lord Mayor Perth
- **Davina Hunter**; Employee Relations Service Manager, WALGA
- **Tania Steinbeck**; CEO, UDIA WA
- **Rachael Sweeney**; RCA Executive Officer
- **Duncan Ord**; Greensted Consulting
- **Greg Cash**; Elysian Consulting
- **Bronte MacMillan**; BMac Consulting



In addition to attendances at RCAWA meetings, the following Government and industry representatives had engagements with the Alliance's Executive Officer regarding their portfolios and alignment with the Regional Capitals agendas.

**Hon Mark McGowan**; Premier; Treasurer; Minister for Public Sector Management; Federal-State Relations

**Hon Roger Cook**; Deputy Premier; Minister for State Development, Jobs and Trade; Tourism; Commerce; Science

**Hon Don Punch**; Minister for Primary Industries and Regional Development

**Hon Samantha Rowe**; Parliamentary secretary to the Minister for Culture and the Arts,

**Ms Sabin Winton MLA**; Parliamentary Secretary to the Premier; Treasurer; Minister for Public Sector Management; Federal-State Relations

**Simon Millman MLA**; Parliamentary Secretary to the Minister for Health; Mental Health

**Rebecca Stephens MLA**; Parliamentary Service

**Christina Colegate**; Assistant Director, Premier & Cabinet

**Samantha Rowe**; Parliamentary Secretary to for Culture and the Arts

**Emma Colombero**; Minister Housing Policy Officer

**Kelly McManus**; Principal Advisor, Federal Minister Regional Development

**Tarnya Widdicombe**; Senior Policy Advisor, Department of the Premier and Cabinet of WA

**Basil Zempilas**; Lord Mayor City of Perth

**Di Bain**; Chair, Tourism WA and Deputy Lord Mayor Perth

**Mike Rowe**; Director General Department of Communities

**Anthony Kannis**; Director General Department of Planning, Lands and Heritage

**Tim Fraser**; Executive Director Department of Local Government, Sport and Cultural Industries



**Ben Harvey**; Executive Director Heritage Projects, Department of Planning, Lands and Heritage

**Lanie Chopping**; Director General Department of Local Government, Sport and Cultural Industries

**Rebecca Brown**; Director General Department of Department of Jobs, Tourism, Science and Innovation

**Caroline O'Neill**; Senior Policy Officer Department of Local Government, Sport and Cultural Industries

**Cesar Rodriguez**; Manager Heritage Projects, Department of Planning, Lands and Heritage

**Rachael Sweeney**; RCA Executive Officer

**Caroline O'Neil**; Ministerial Policy Officer

**Cr Chris Mitchell JP**; President Shire of Broome

**Helen Mark**; City of Belmont

**Bronte MacMillan**; Manager Organisational Change and Development, Shire of Broome

**Corne Lombard**; Executive Assistant to CEO, City of Busselton

**Darrelle Merritt**; A/Executive Director, Regulatory Reform Local Government and Liquor Reform

**Christine Comer**; Assistant Director WA and SA Engagement Branch, National Emergency Management Agency

**Kim Francesconi**; Senior Manager WA Partnerships and Industry, Tourism Western Australia

**Chris Berry**; Department of Local

Government, Sport and Cultural Industries

**Christine Smart**; Department of Communities

**George Cherian**; Department of Communities

**Anna Davis**; Department of Communities

**Bruce Langoulant**; Disability Services Commission

**Nic Sloan**; Chief Executive Officer, WALGA

**Cr Karen Chappell**; President WALGA

**Paul Kelly**; Deputy President, WALGA

**Davina Hunter**; Employee Relations Service Manager, WALGA

**Kelly McManus**; WALGA

**Alina Hobson**; WALGA

**James Sheridan**; CEO LGIS

**Liz Richie**; CEO, Regional Institute of WA

**Melissa Northcott**; MACWA Ambassador

**Julia Southall**; EA LGIS

**Tania Steinbeck**; CEO, UDIA WA

**Stacey Hutt EO**; Inner City Councils

**Duncan Ord**; PAEC Implementation Team

**Julie Waylen**; CEO Diversity South

**Bronte MacMillan**; BMac Consulting

**Jo Swan**; Jo Swan Consulting

**Josh Turner**; NAJA Consulting

**Greg Cash**; Elysian Consulting

**Duncan Ord**; Greensted Consulting

**Leisa Landre**; Greensted Consulting

**Doug James**; Mainsheet Consulting

**Michael Chappell**; Pracsys Consulting

**Brian Sharp**; Independent Consultant



*City of Albany Mayor Dennis Wellington, DFES Minister Reece Whitby, City of Albany CEO Andrew Sharpe, Member for Albany Rebecca Stephens, and DEFES Commissioner Darren Kelmm*





## OUTLOOK

**Western Australia's economy continues to perform well, driven by domestic activity (measured by State Final Demand, SFD), which grew by 3.6% in 2022-23. The WA State Budget forecasts Western Australia's real SFD will rise by 3.0% in 2023-24 and 2.5% in 2024-25.**

Growth in the Australian economy is expected to remain below trend over 2023 and 2024 as cost-of-living pressures and higher interest rates continue to weigh on demand. But the economy has proved to be more resilient in recent quarters than previously expected.

Meanwhile Western Australia's employment reached a new record high in August 2023 of 1.57m whilst the unemployment rate remains stable at 3.8%.

Inflation in Australia is easing, but more gradually than previously expected. It is expected to decline to 3.5% by the end of 2024 and ease to below 3% by the end of 2025, down from 6.0% in June 2023.

The 2023-24 State Budget highlights Western Australia's sustained economic strength, with the economy expected to grow by 4.25 per cent in 2022-23, which would be the highest rate of growth in nine years.

This tight labour market is expected to flow through to a lift in wages growth, from 3.5% in 2022-23 to 3.75% in 2023-24. This has already been reflected in Alliance members budgets for 2023-24 and its challenge in attracting quality staff. Broader price pressures, accelerated in the tail end of the 2021-2022 year, particularly in response to high global oil prices, as well as supply chain disruptions, COVID-19 related absenteeism, adverse weather events in other parts of the country, will continue to exacerbate these pressures.

The Alliance, mindful of these opportunities, is focusing on addressing impediments to realising this potential such as housing shortages in the social, residential and worker services accommodation sectors.

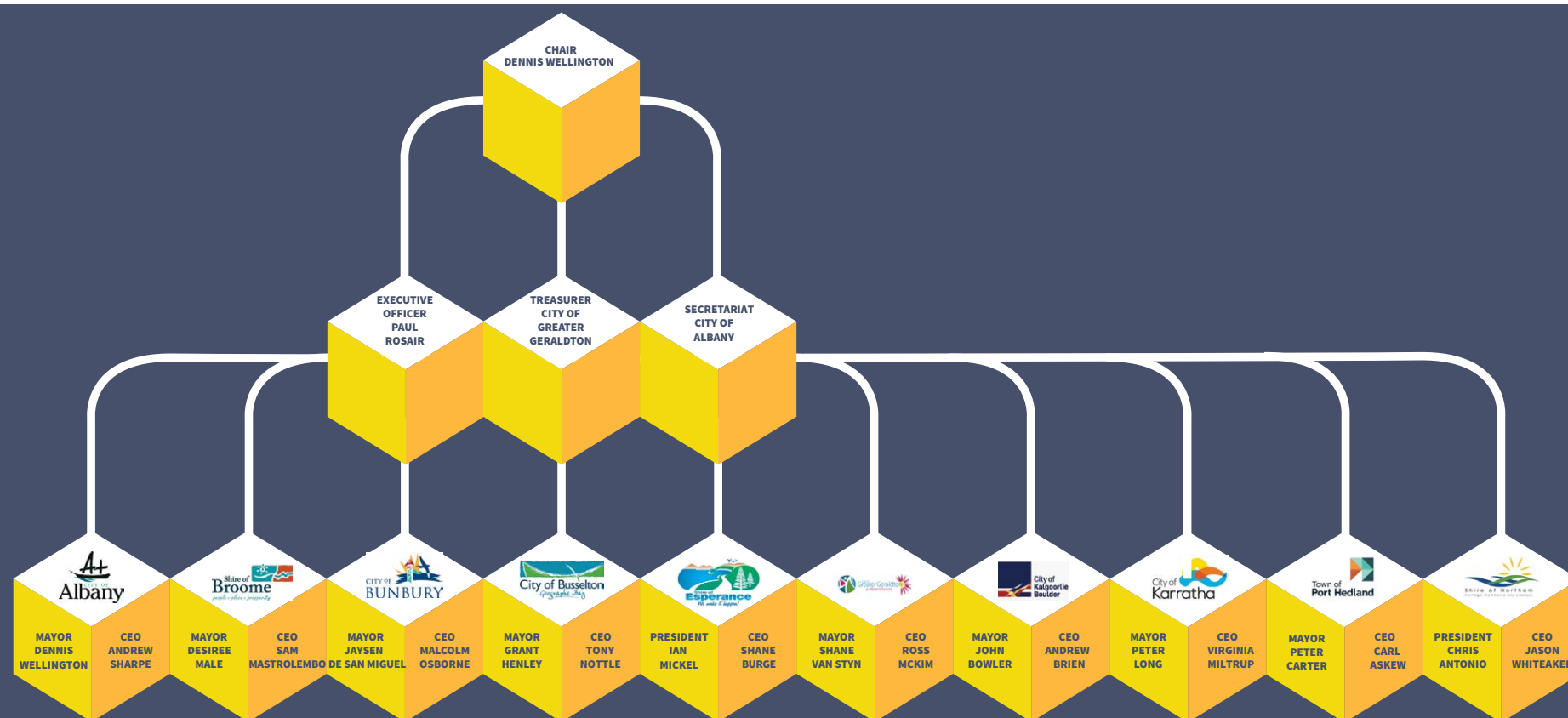
Along with these challenges comes the task of building internal workforce capacity and capability in a tight employment market by attracting quality staff and ensuring strategic community, financial and asset management processes and principles are at the forefront of planning and decision making.

The COVID-19 pandemic demonstrated how workers can successfully operate remotely or from home. This has created the perfect storm of events for the Alliance to create the right business, liveability incentives and climate to lure Industry and the community to re locate to and prosper in regional WA.

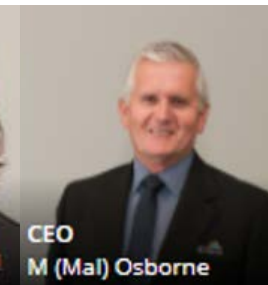
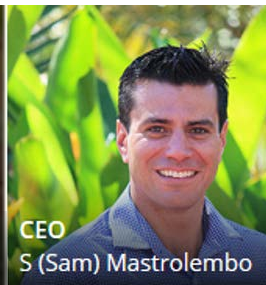
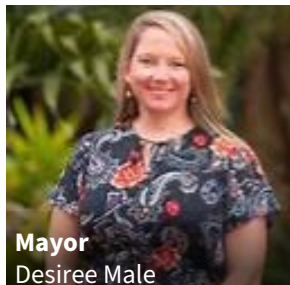
The Alliance is uniquely placed, as a trusted advisor to and partner with all layers of Government, a collaborator within regional communities and developer of local entrepreneurship within the private sector to advise on how and when to harness the capacity of WA's regional capitals in achieving this recovery.



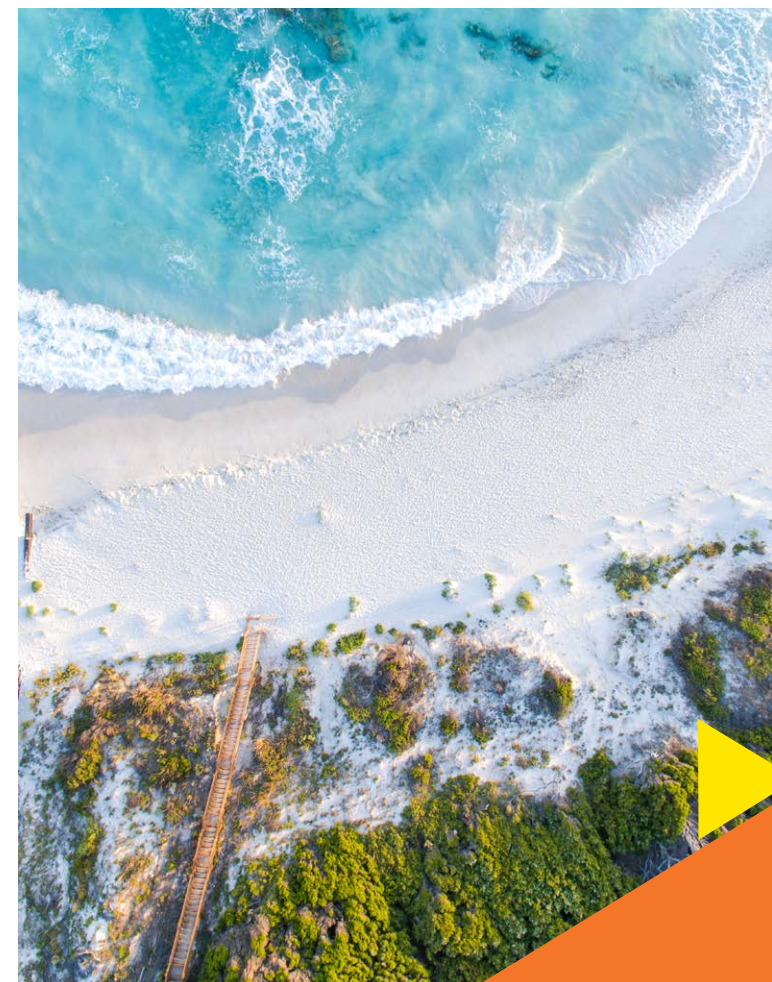
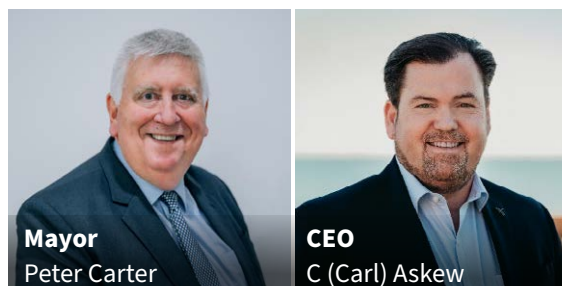
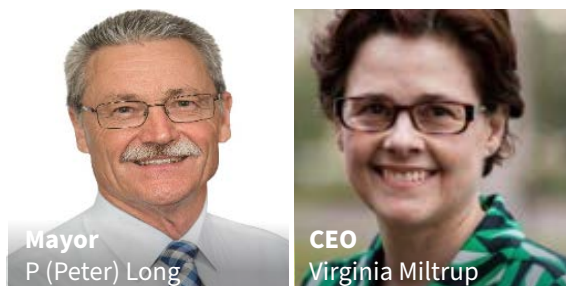
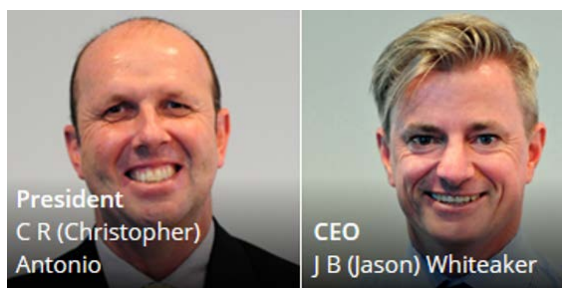
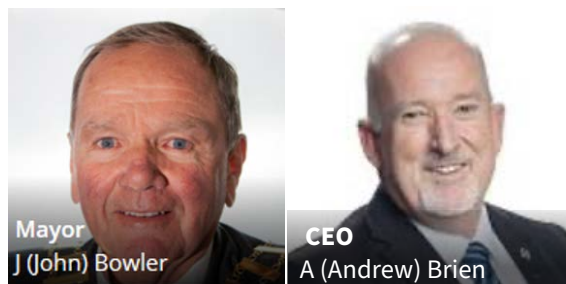
## BOARD STRUCTURE



## MEMBERS







# FINANCIALS

## RCAWA FINANCIALS FOR YEAR ENDED 30 JUNE 2023



Accountants and Business Advisors

A.B.N.: 16 112 842 994

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66 Chapman Road, Geraldton WA 6530

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### INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF REGIONAL CAPITALS ALLIANCE  
WESTERN AUSTRALIA INCORPORATED

#### Report on the Audit of the Financial Report

##### Opinion

We have audited the financial report of Regional Capitals Alliance Western Australia Incorporated, which comprises the statement of financial position as at 30 June 2023 and the income statement, statement of changes in equity, statement of cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies, and the declaration by those charged with governance.

In our opinion, the accompanying financial report has been prepared in accordance with the *Associations Incorporation Act (WA) 2015* including:

- i. Giving a true and fair view, in all material aspects, of the financial position of Regional Capitals Alliance Western Australia Incorporated as at 30 June 2023, and of its financial performance for the year then ended; and
- ii. Complying with the accounting policies described in Note 1 and the *Associations Incorporation Act (WA) 2015*.

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of Regional Capitals Alliance Western Australia Incorporated in accordance with the *Associations Incorporation Act (WA) 2015* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

##### Emphasis of Matter-Basis of Accounting

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared to assist Regional Capitals Alliance Western Australia Incorporated to meet the requirements of the *Associations Incorporation Act (WA) 2015*. As a result, then financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.





## RCAWA FINANCIALS FOR YEAR ENDED 30 JUNE 2023

### Responsibilities of Management and Those Charged with Governance for the Financial Report

Management is responsible for the preparation of the financial report that gives a true and fair view and have determined that the basis of preparation described in Note 1 to the financial report is appropriate to meet the requirements of the Associations Incorporation Act (WA) 2015 and the need of the members. Management's responsibility also includes such internal control as determined necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management are responsible for assessing Regional Capitals Alliance Western Australia's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intend to liquidate Regional Capitals Alliance Western Australia or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing Regional Capitals Alliance Western Australia's financial reporting process.

### Auditor's Responsibility for the Audit Review of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's review report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentation, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit review in order to design audit review procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made.

## RCAWA FINANCIALS FOR YEAR ENDED 30 JUNE 2023

- Conclude on the appropriateness of the use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



JIM DILLON  
DIRECTOR  
MIDWEST FINANCIAL  
CPA AUSTRALIA: 699724

66 Chapman Road, Geraldton WA

Dated this 11<sup>th</sup> day of October 2023





# FINANCIALS

## PROFIT AND LOSS STATEMENT For the year ended 30 June 2023

### REGIONAL CAPITALS ALLIANCE WESTERN AUSTRALIA INCORPORATED

#### PROFIT AND LOSS STATEMENT FOR THE YEAR ENDED 30 JUNE 2023

	2023	2022
<b>INCOME</b>		
Interest Income	403	5
Memberships	150,000	150,000
Sponsorship	500	0
	<u>150,903</u>	<u>150,005</u>
<b>LESS EXPENDITURE</b>		
Accountancy Fees	1,263	960
Administration Costs	0	14,927
Audit Fees	1000	1,100
Bank Fees	138	139
Donations	955	500
Executive Support	90,909	81,932
Meetings and functions	4,137	0
Projects	57,929	11,520
Rent	3,250	3,250
Travelling expenses	809	2,834
	<u>160,390</u>	<u>117,162</u>
<b>NET OPERATING PROFIT (LOSS)</b>	<b>(9,487)</b>	<b>32,843</b>

## STATEMENT OF FINANCIAL POSITION

### STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2023

	2023	2022
<b>ASSETS</b>		
<b>BANK</b>		
Regional Capitals Alliance Western Australia Inc	48,126	68,204
Regional Capitals Alliance Saver	47,981	47,578
<b>TOTAL Bank</b>	<u>96,107</u>	<u>115,782</u>
<b>CURRENT ASSETS</b>		
Trade Receivables	550	0
<b>TOTAL CURRENT ASSETS</b>	<u>550</u>	<u>0</u>
<b>TOTAL ASSETS</b>	<u>96,657</u>	<u>115,782</u>
<b>LIABILITIES</b>		
<b>CURRENT LIABILITIES</b>		
Accounts Payable	2,406	10,132
Provision for audit fees	1000	1,000
Tax Payable	-4,694	-2,782
<b>TOTAL CURRENT LIABILITIES</b>	<u>-1,288</u>	<u>8,350</u>
<b>TOTAL LIABILITIES</b>	<u></u>	<u></u>
<b>NET ASSETS</b>	<u>97,945</u>	<u>107,432</u>
<b>EQUITY</b>		
Opening Bal Equity	136,570	136,570
Retained Earnings	-29,138	-61,981
Net income	-9,487	32,843
<b>TOTAL EQUITY</b>	<u>97,945</u>	<u>107,432</u>



# Regional Capitals Alliance

WESTERN AUSTRALIA

